



US & Austin Performance Overview

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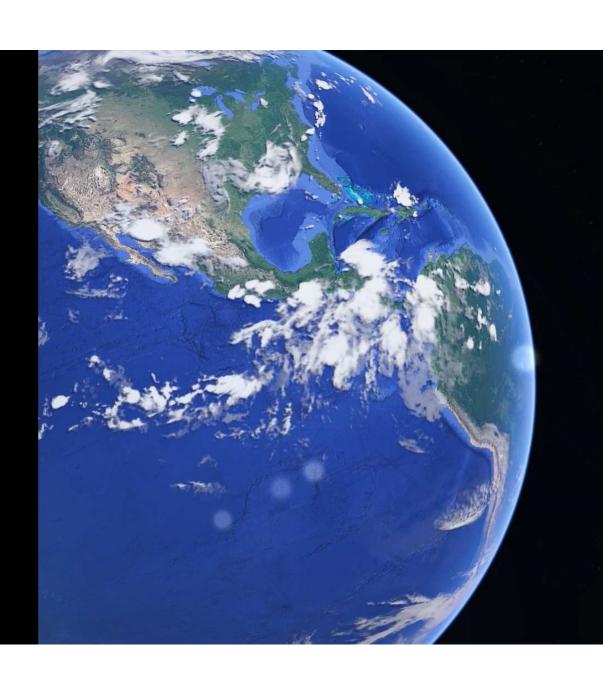
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RevPAR Recovery

(% of 2019, R12 through June)

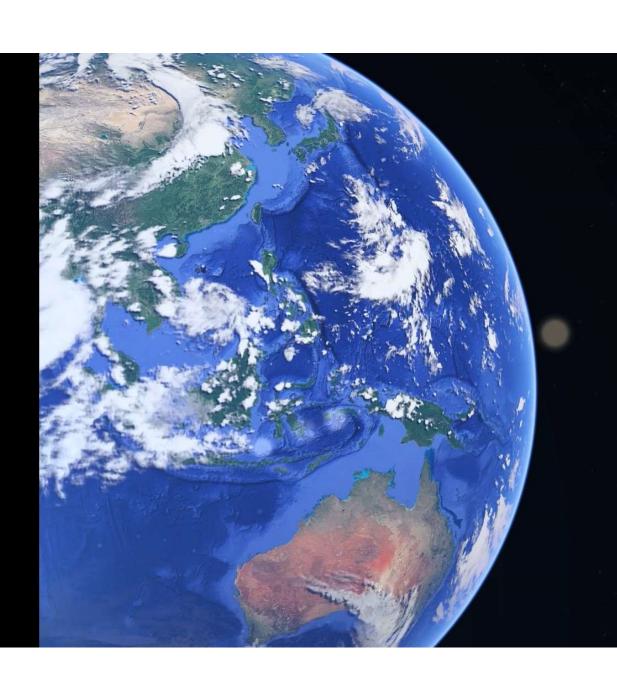


Google Earth
Data SIO, NOAA, U.S. Navy



999 Americas

Google Earth Data SIO, NOAA, U.S. Navy



58% Asia Pacific

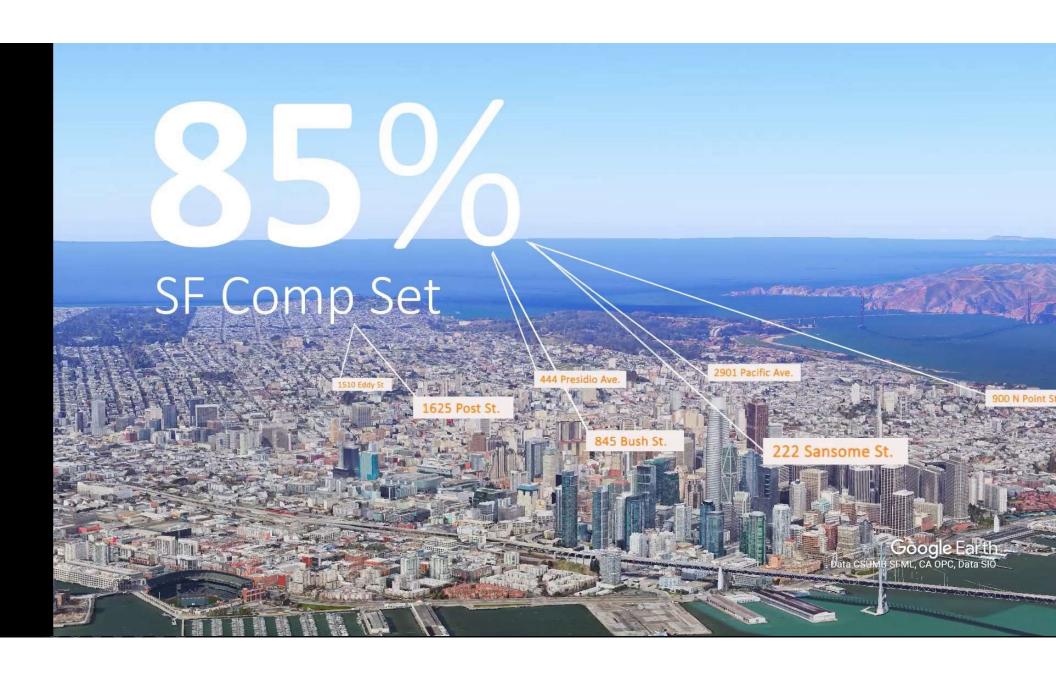
Google Earth
Data SIO, NOAA, U.S. Navy

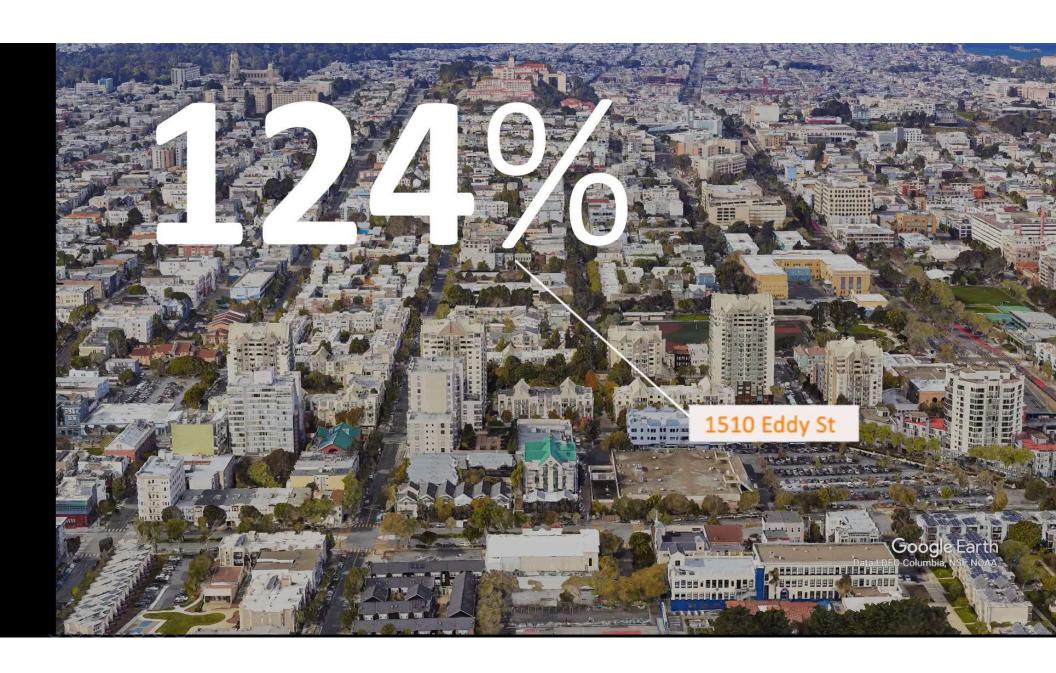












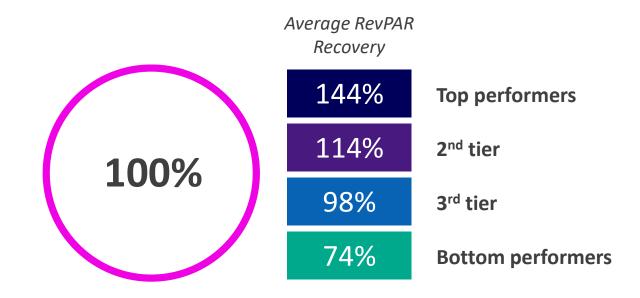
Not all recoveries are created equally.



Total U.S. – Everything's Rosy (?)

RevPAR Recovery, June 2022 TTM indexed to 2019, U.S. properties participating all 24 months

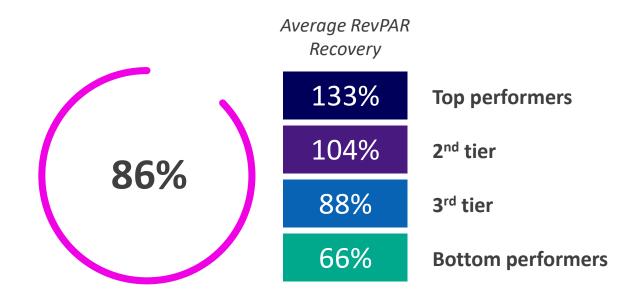




Top 25 Markets – Some Pain Points

RevPAR Recovery, June 2022 TTM indexed to 2019, U.S. Top 25 Markets properties participating all 24 months

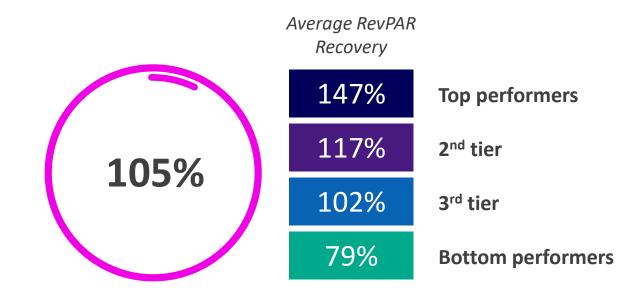




Non-Top 25 Markets

RevPAR Recovery, June 2022 TTM indexed to 2019, U.S. Non-Top 25 Markets properties participating all 24 months

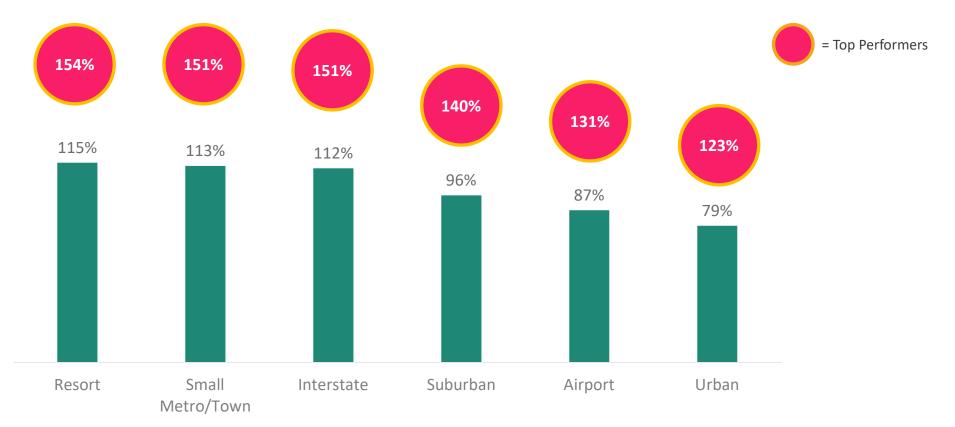




Location Summary



RevPAR Recovery, June 2022 TTM indexed to 2019, U.S. Location Types properties participating all 24 months

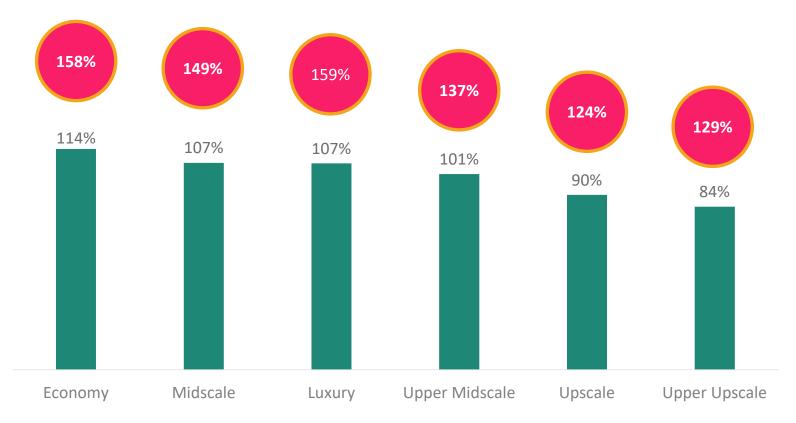


Class Summary

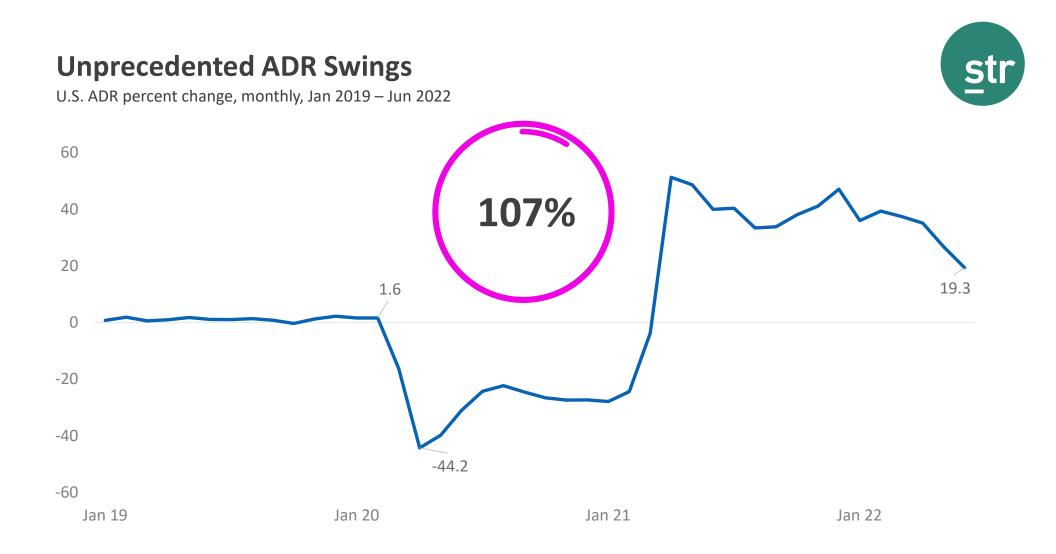
RevPAR Recovery, June 2022 TTM indexed to 2019, U.S. Classes properties participating all 24 months



= Top Performers



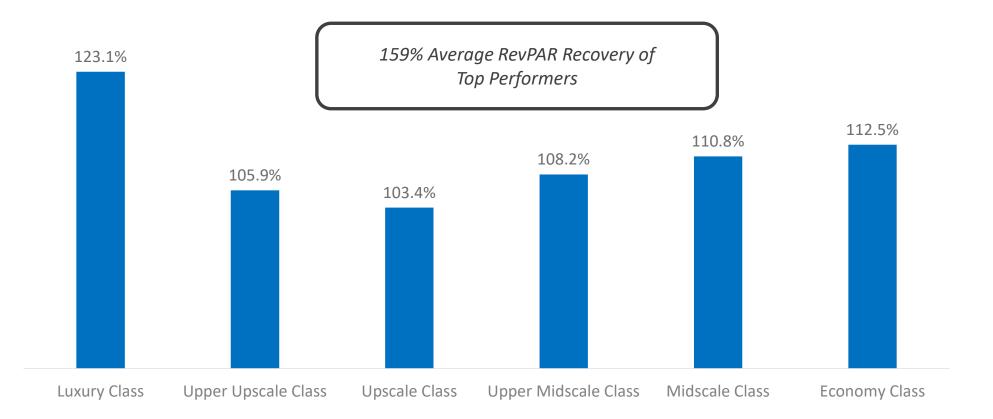




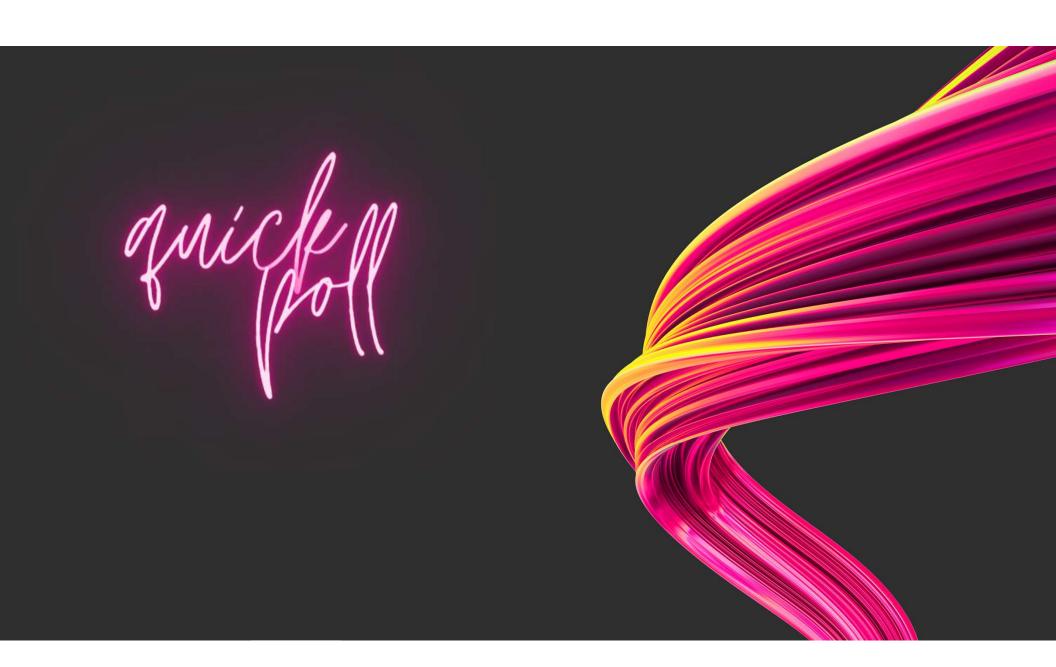
ADR by Class

U.S. Classes, ADR Recovery, June 2022 TTM indexed to 2019





What about inflation? Consumer group warns
of crisis Imels will ion outstring



When you've set prices for your hotel rooms, how much have you taken inflation into account?

15% A. A lot

64% B. A little

21% C. Not at all



Do They Correlate? Inflation and ADR, 1988-2022

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U.S. not seasonally adjusted CPI % change from prior year, ADR % change

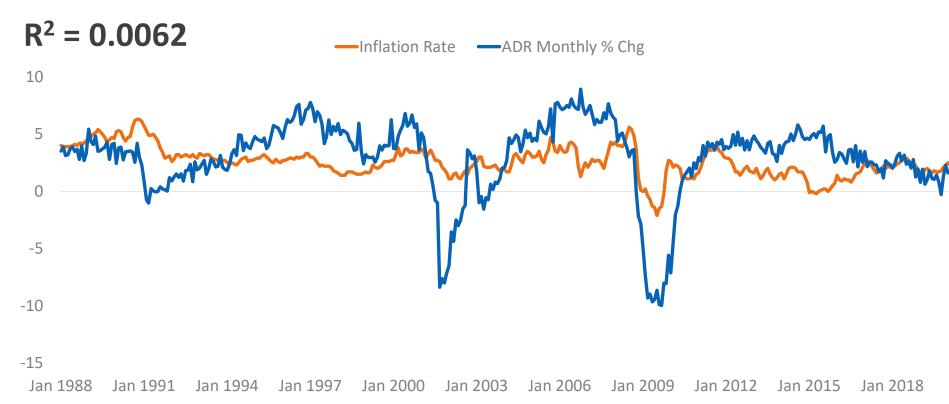


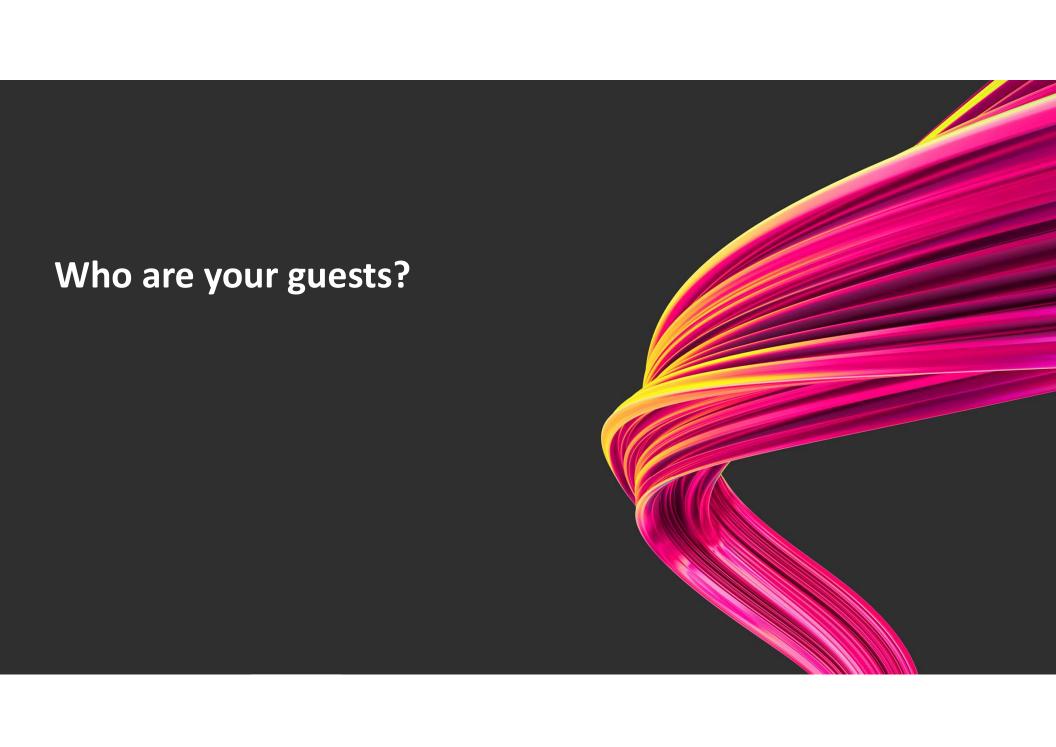
Jan 1988 Jan 1991 Jan 1994 Jan 1997 Jan 2000 Jan 2003 Jan 2006 Jan 2009 Jan 2012 Jan 2015 Jan 2018 Jan 2021

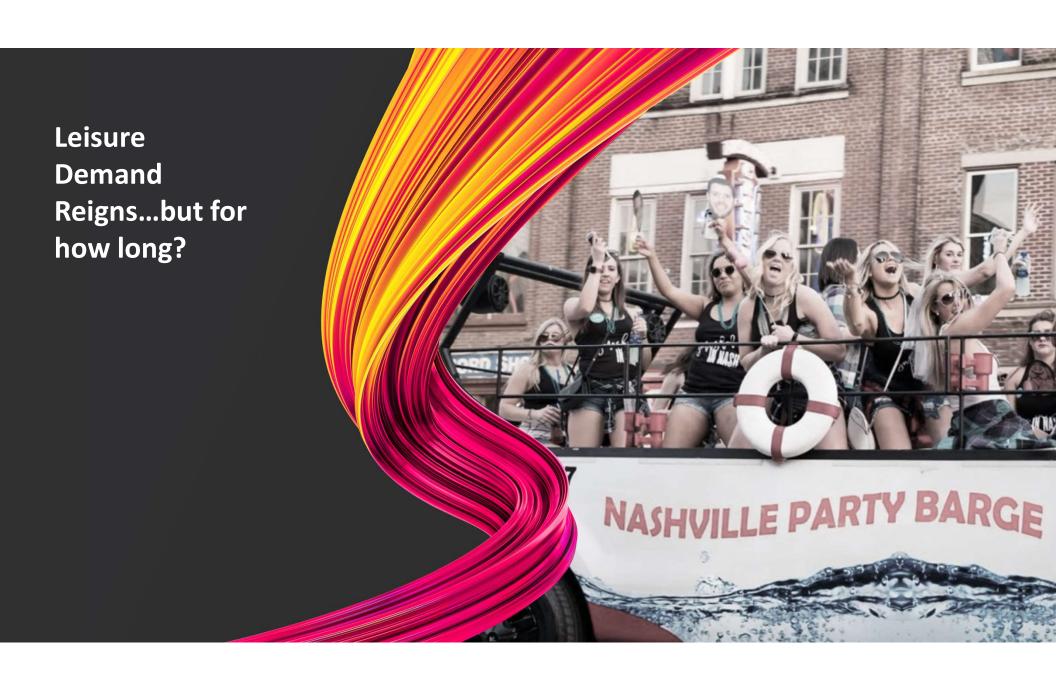
Inflation and ADR, 1988-2019

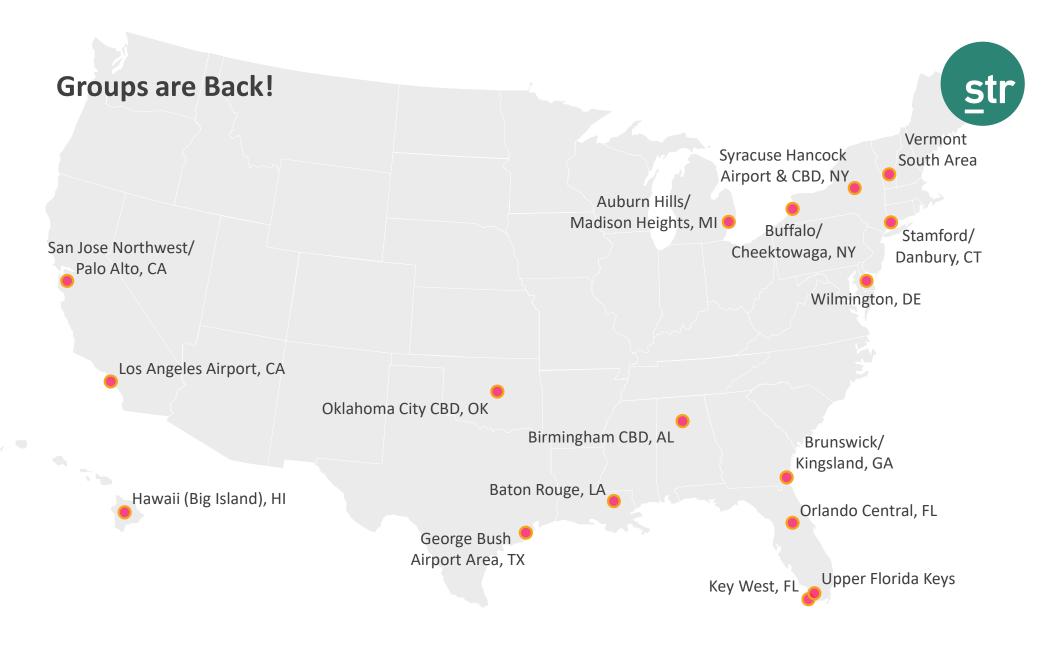
U.S. not seasonally adjusted CPI % change from prior year, ADR % change













U.S. Luxury and Upper Upscale Classes, Group and Transient, June 2022 TTM indexed to 2019





Corporate Travel Profiles



"Never Left"

About **15%** of business travel spend

Travel is essential for conducting business and traveled during the pandemic

"Never Returning"

About **20**% of business travel spend

Replaced travel with alternative digital solutions and reduced travel budgets

"Wait and See"

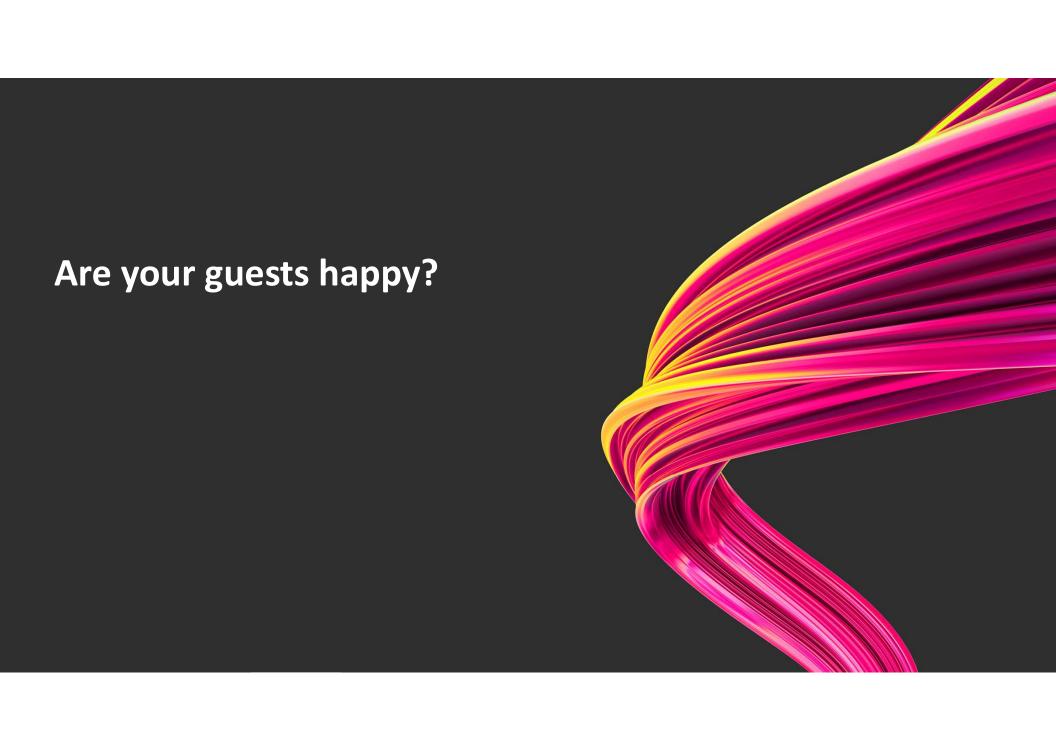
About **5%** of business travel spend

Noncompetitive industries will keep hosting virtual events and be more cautious

"Fear of Missing Out"

About **60%** of business travel spend

Maintaining client relationships is critical and beating out competitors

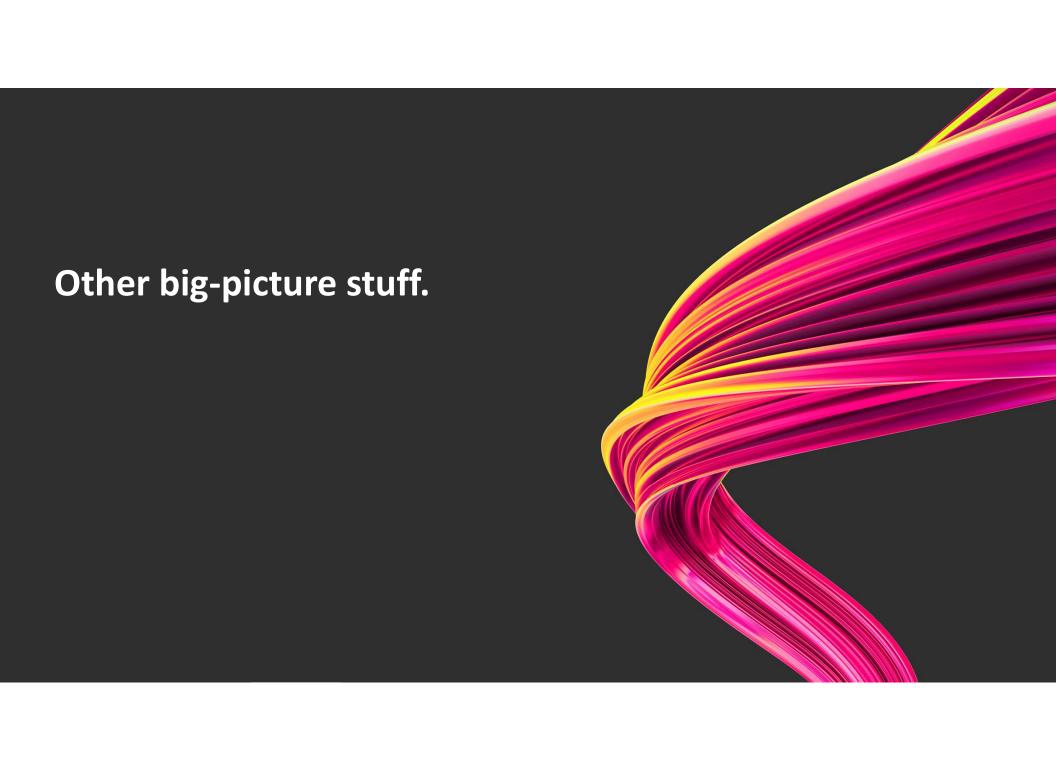


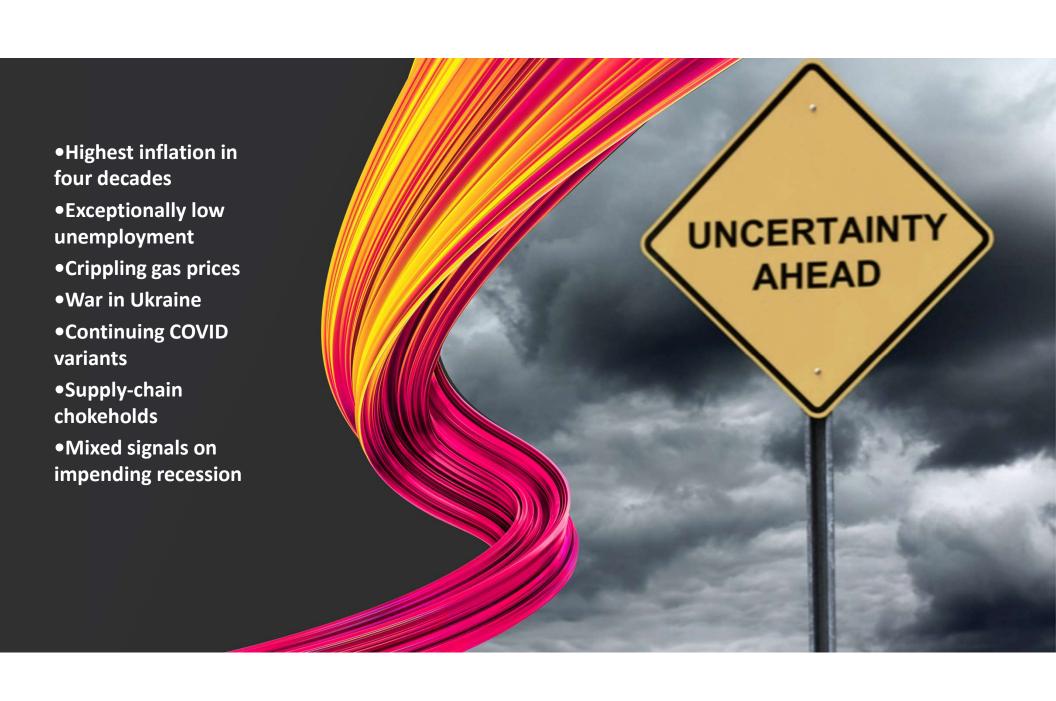
J.D. Power 2022 Guest Satisfaction Survey

Overall, slight decline from 2021 survey

- Increased prices across all segments; many travelers not perceiving good value for money
- More guests paying for internet access
- Decreased satisfaction with guest rooms
- Fewer staff interactions



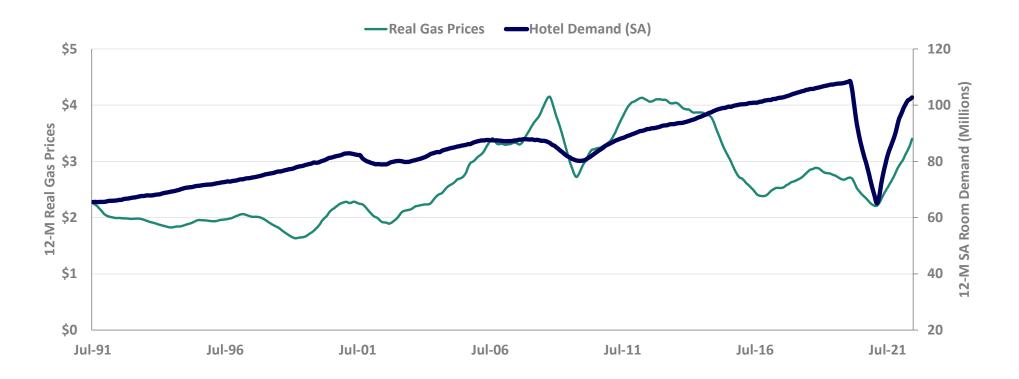




Gas prices don't matter

U.S. Monthly Gas Prices, July 1991 – June 2022

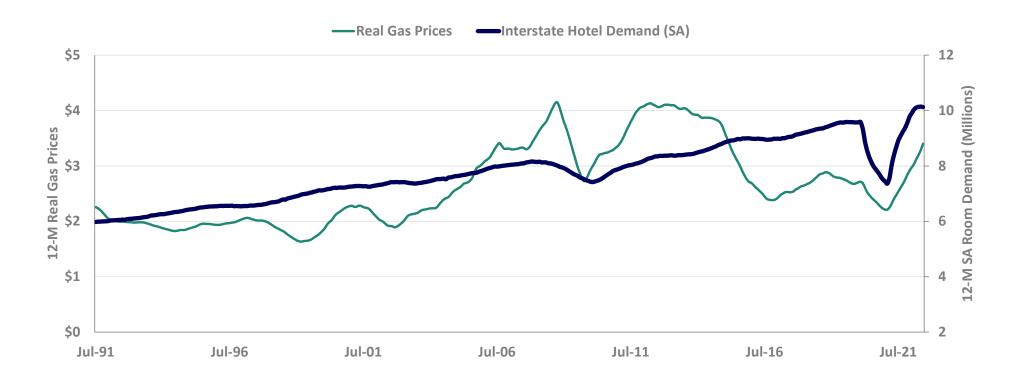




Even drive-to hotel demand unaffected by gas prices

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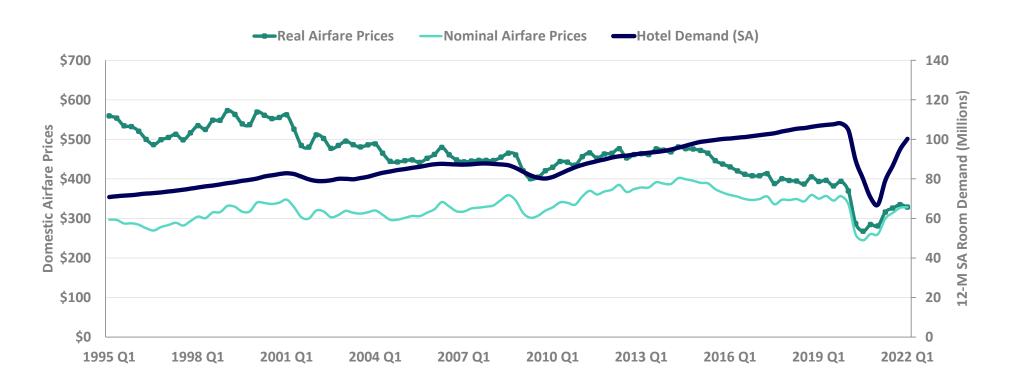
U.S. Monthly Gas Prices, July 1991 – June 2022



Believe it or not, even nominal airfare prices aren't record-breaking



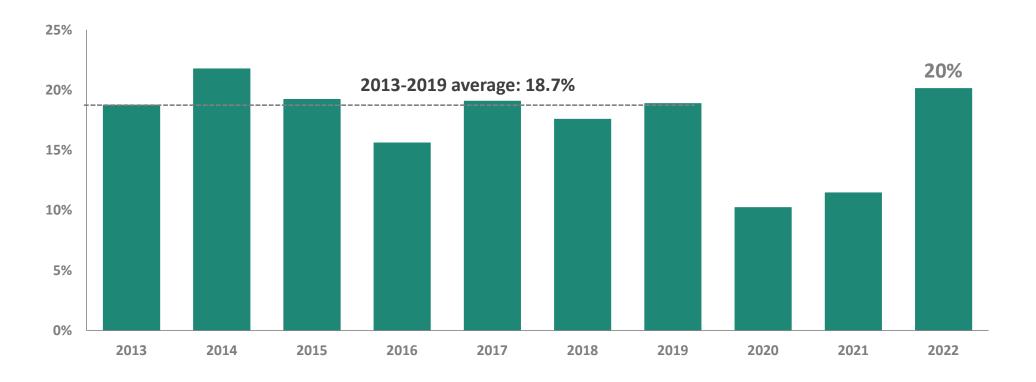
US, Quarterly Domestic Airfare Prices, Q1 1995 - Q1 2022



Delays are up, but just a little bit

US, carrier flight delays, May YTD 2013 - 2022





Hotel demand has recovered faster than airline demand

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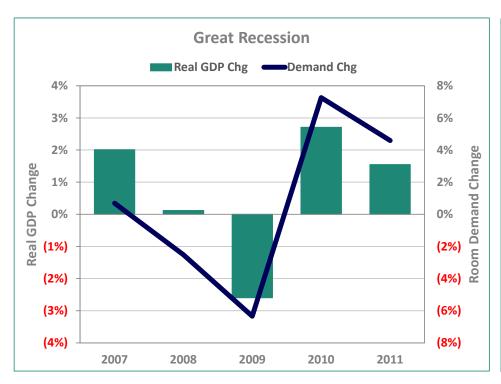
Room demand and domestic airline passengers

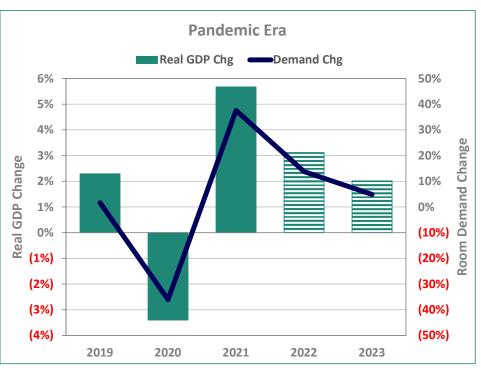


Why a (potential) recession matters ...

Real GDP % change and demand % change

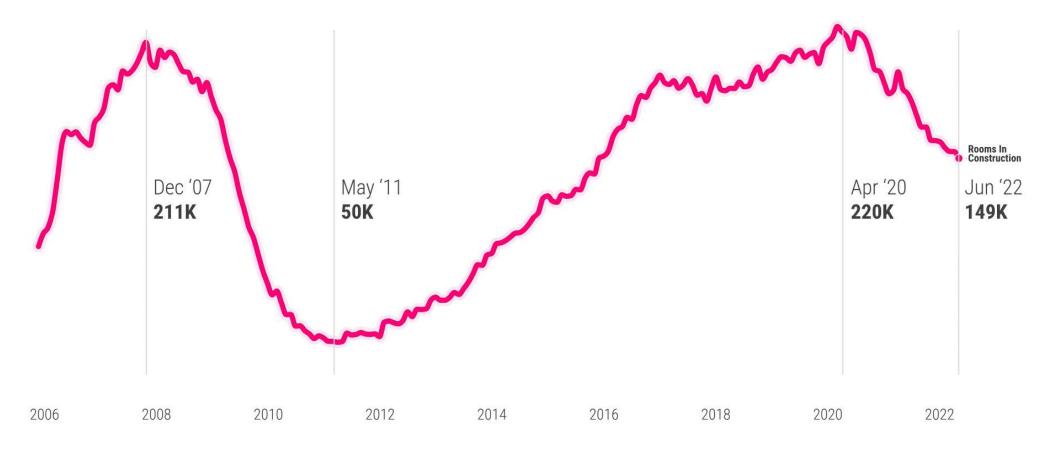






New supply not a threat in most markets.

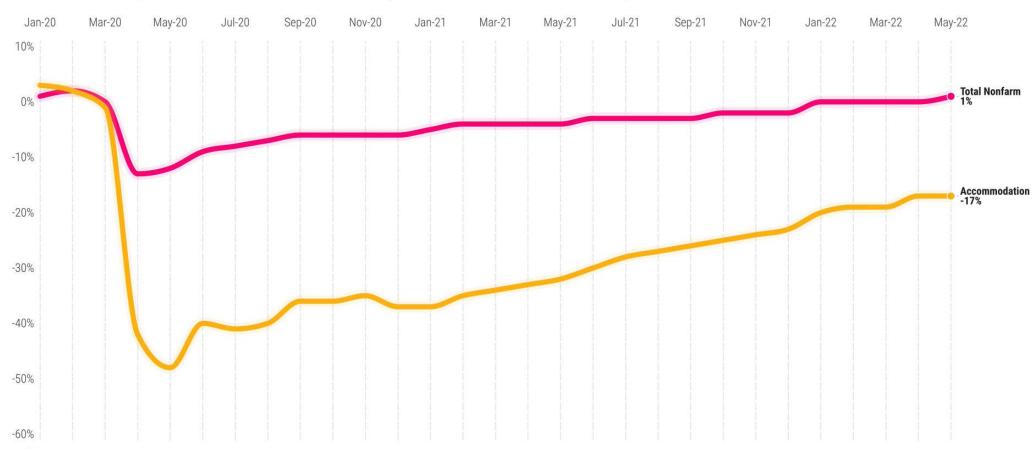
January 2006 - June 2022, In Construction Rooms (000's)



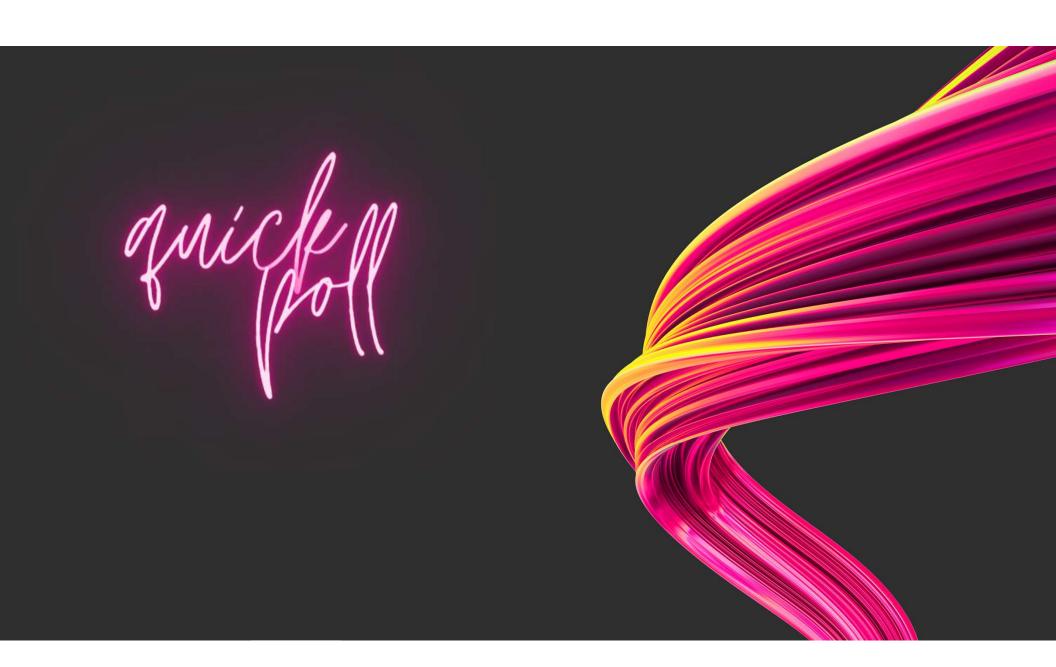


Hotels still unable to find enough workers.

Total U.S., seas. adj. accommodation and total nonfarm jobs % chg to 2019, Jan 2020 - May 2022







What brings you peace?



15%



Lifting of COVID-19 travel restrictions

22%



Pacing of U.S. hotel industry recovery

29%



Slow but steady return of group and business demand

18%



Leisure demand remaining robust

16%



Strong pricing power

What makes you queasy?



11% Rising inflation

35% Industry labor shortages

10% Airfare costs and travel disruptions

14% Group and business still below pre-pandemic levels

30% Heightened risk of recession



U.S. Forecast





Key Performance Indicators (% Change vs. Prior Year) 2021 - 2022F - 2023F

Outlook			
Metric	2021 Actual	2022 Forecast	2023 Forecast
Supply	+5.0%	+2.1%	+1.2%
Demand	+37.5%	+11.8 % ↓	+3.9%
Occupancy	+31.0%	+9.4%	+2.6%
ADR	+20.8%	+18.3% 1	+3.0%
RevPAR	+58.2%	+29.5%	+5.7%

U.S. RevPAR projected to exceed 2019 RevPAR in 2022 (nominally...)



U.S. KPIs (standard methodology)



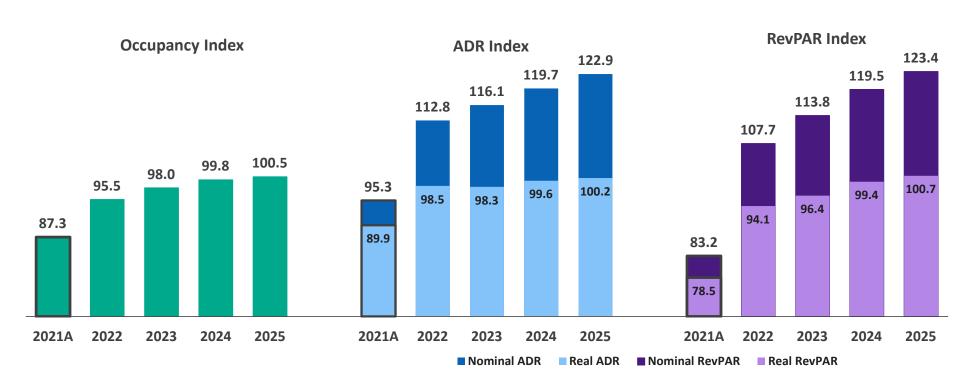
Metric	2021 Actual	2022 Forecast	2023 Forecast	2024 Forecast
Occupancy	57.6%	63.0%	64.6%	65.8%
ADR	\$125	\$148	\$152	\$157
RevPAR	\$72	\$93	\$98	\$103
RevPAR Compared to 2019	-17%	+8%	+14%	+20%

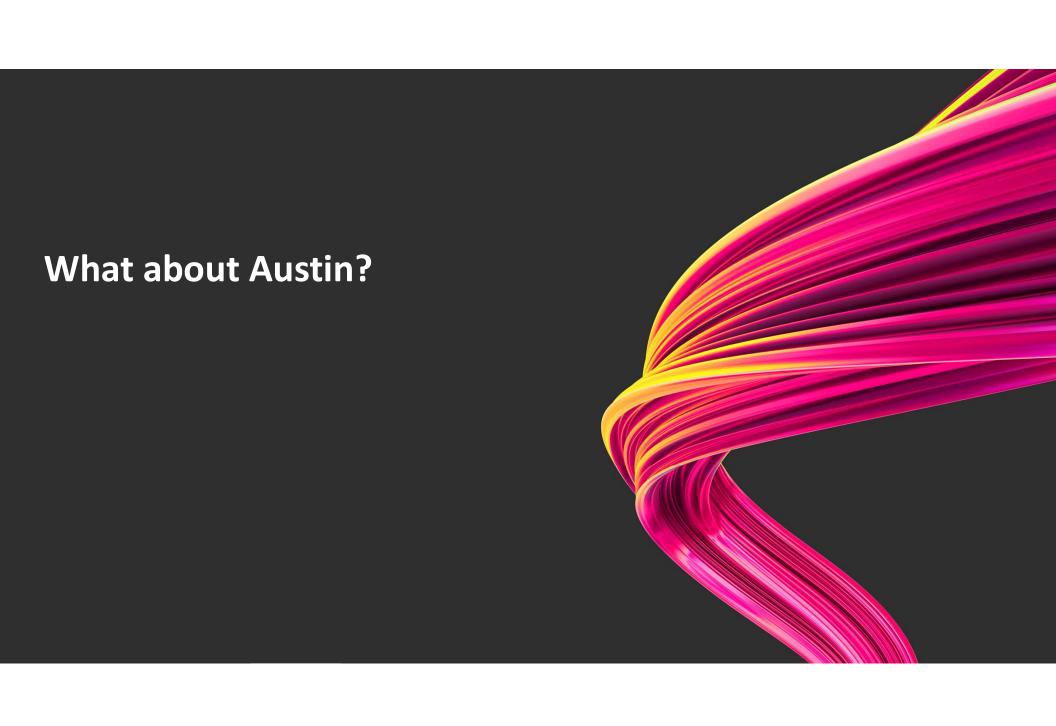
Relative to 2019, RevPAR projected to fully recover (in real terms) in 2025



US KPIs, indexed to 2019







YTD Stats

Austin Market, June YTD 2022

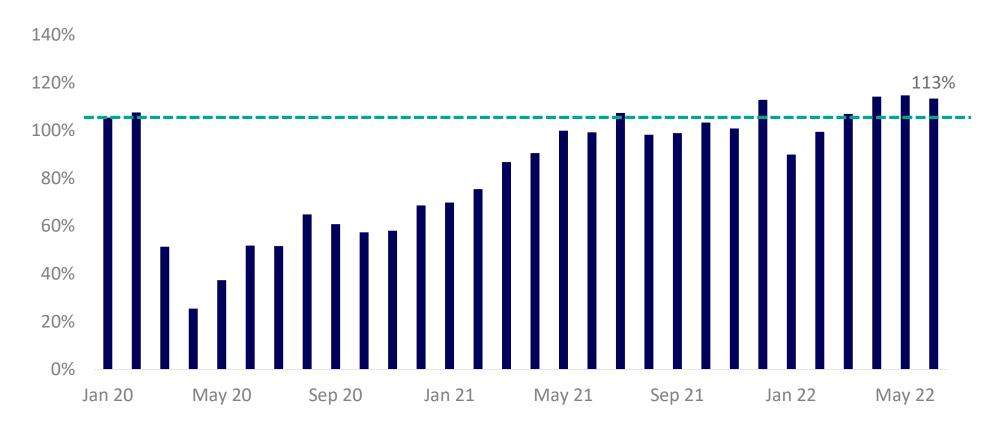


	Actual	% Change	2019 Index
Room Supply		4.3%	115%
Room Demand		22.1%	107%
Occupancy	69.3%	17.1%	93%
ADR	\$168	51.6%	112%
RevPAR	\$116	77.5%	104%

Demand Recovery

Austin Market, Monthly Demand Indexed to 2019

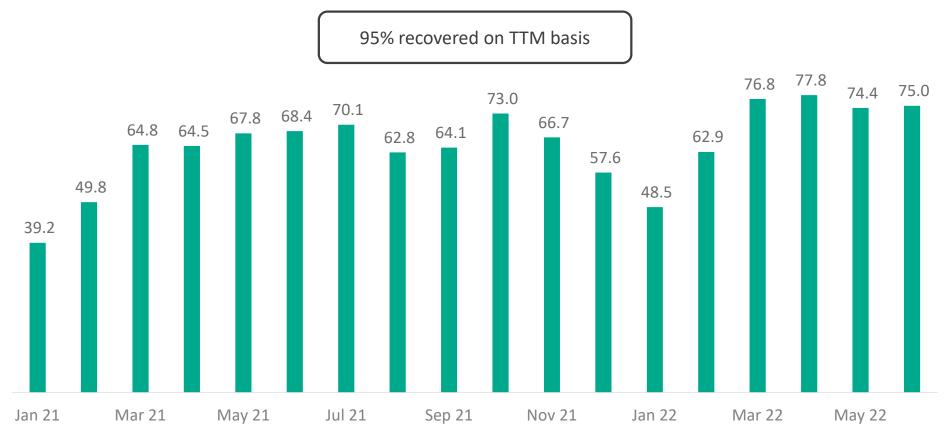




Occupancy

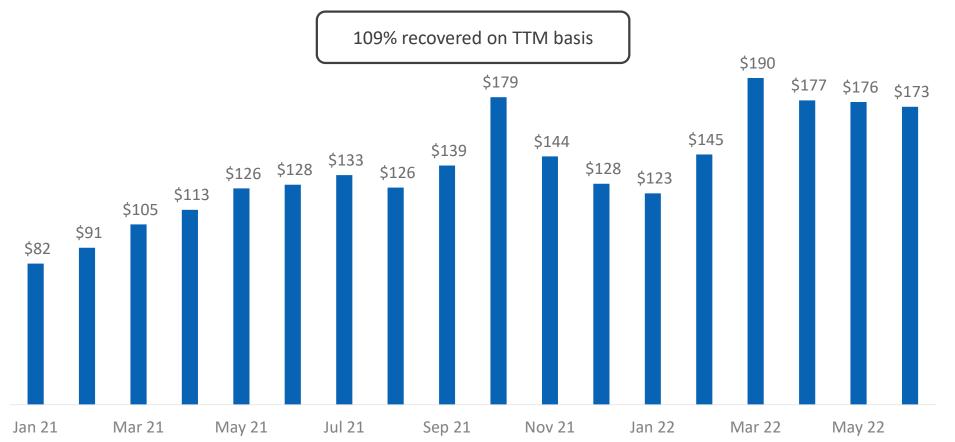
Austin Market, Monthly Occupancy





ADR Austin Market, Monthly ADR

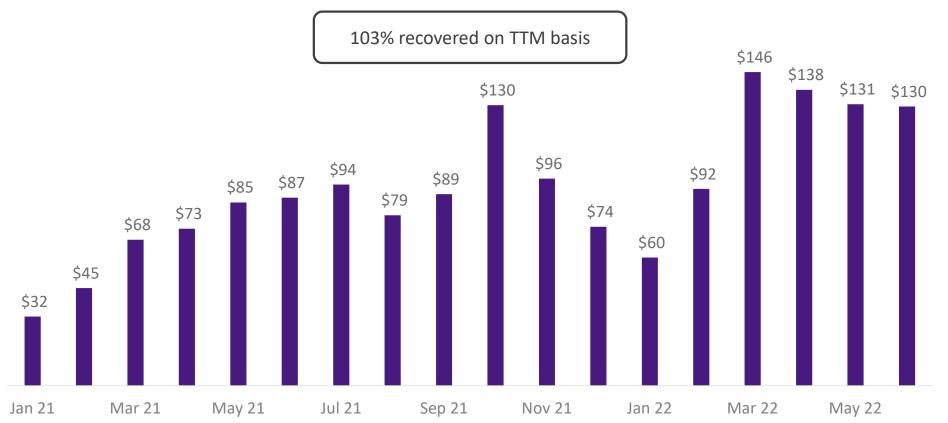


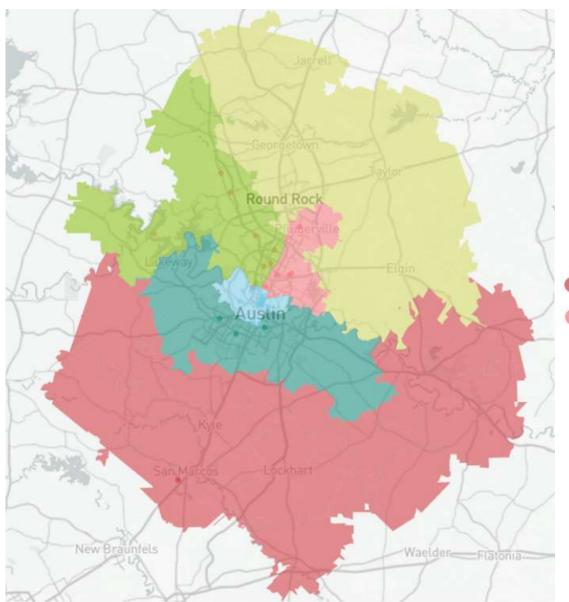


RevPAR



Austin Market, Monthly RevPAR





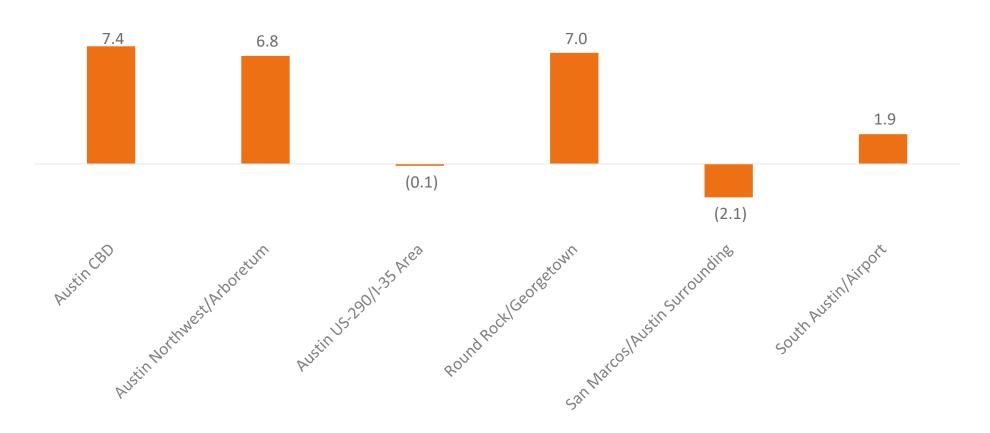


- Austin CBD, TX Austin Northwest/Arboretum, TX
- San Marcos/Austin Surrounding, TX South Austin/Airport, TX
- Austin US-290/I-35 Area, TX Round Rock/Georgetown, TX

Submarkets - Supply

Austin Submarkets, Supply, June 2022 YTD Percent Change

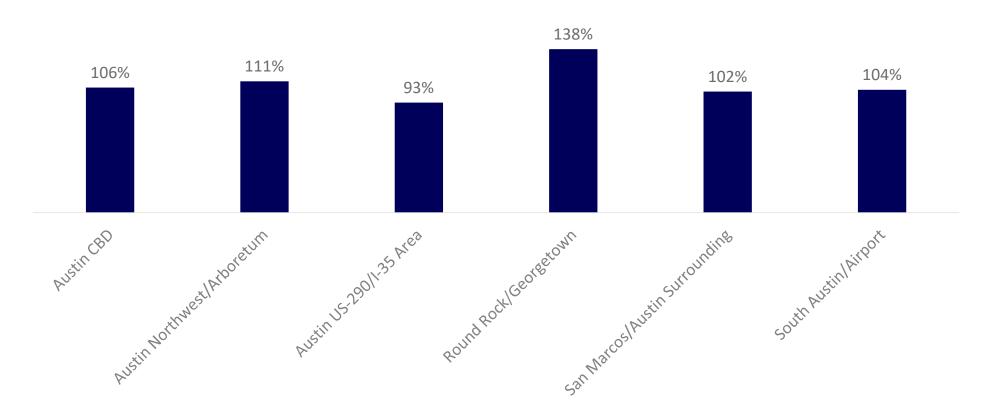




Submarkets - Demand

Austin Submarkets, Demand, June YTD 2022 Indexed to 2019

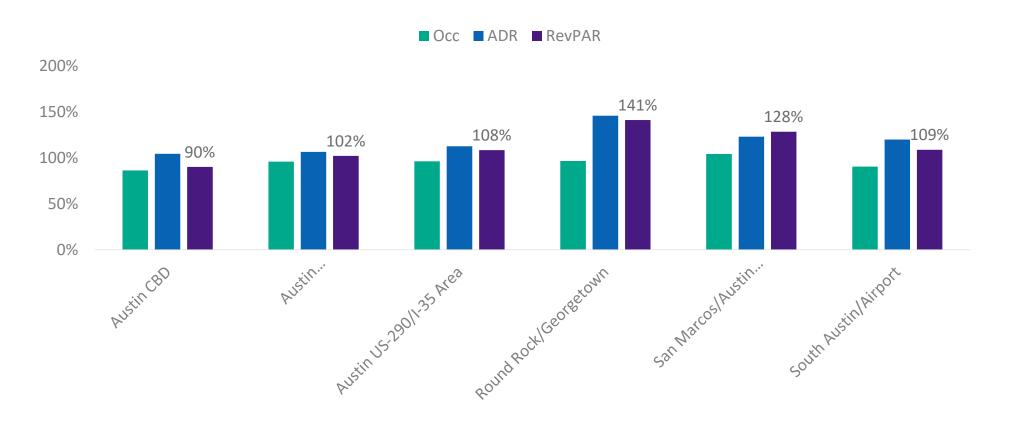




Submarkets – Occ, ADR, RevPAR

Austin Submarkets, Occ, ADR, RevPAR, June 2022 YTD Indexed to 2019





Group vs Transient







Pipeline

Austin Market, Active Pipeline, July 2022



Project Phase	Number of Rooms	Number of Hotels
Planning	4,067	35
Final Planning	2,370	21
In Construction	2,625	21

of Existing Room Supply

Austin Market Forecast

(standard methodology)



Metric	2021 Actual	2022 Forecast	2023 Forecast
Occupancy	62.5%	67.8%	68.9%
ADR	\$128	\$164	\$169
RevPAR	\$80	\$111	\$117
RevPAR Compared to 2019	-23%	+7%	+12%

Key Takeaways

1.

It's critical to understand both broad and narrow trends. Everything is relative. 2.

The recovery is still evolving.
The surge of leisure demand from the past two years will begin to yield to group and business travelers.

3.

Pricing power and a lack of rate slashing kept this crash from becoming a freefall. 4.

Uncertain times remain ahead, but the industry remains resilient.



Questions

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